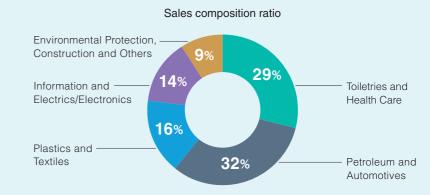
Business Overview by Segment

Consolidated net sales for FY2023 were 159.5 billion yen (a decrease of 8.8% year on year) due to a decline in sales volume and other factors. In terms of profits, operating profit was 4.88 billion yen (a decrease of 39.8% year on year) due to a decline in sales volume and a rise in depreciation costs associated with the operation of a new core system, and ordinary profit was 8.18 billion yen (a decrease of 17.5% year on year). Meanwhile, loss attributable to owners of parent was 8.5 billion yen (a profit of 5.68 billion yen in the previous year) due to the recording of impairment losses at subsidiaries and losses related to withdrawal from the SAP business and the production business in China (business structural reform costs).

Net sales: **159.5** billion yen Operating profit:

4.88 billion yen





(Note) Operating profit for each reportable segment is calculated without including R&D expenses related to new businesses that do not belong to each segment.