

Eleven-year Financial and Non-financial Summary

	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Annual											
	(Millions of yen)										
Net sales	165,183	167,045	157,992	150,166	161,692	161,599	155,503	144,757	162,526	174,973	159,510
Operating profit	8,110	8,944	12,486	13,647	11,999	12,919	12,439	11,932	11,868	8,123	4,886
Ordinary profit	9,212	10,278	13,294	15,341	13,866	15,205	12,704	11,999	12,771	9,918	8,186
Profit before income taxes	8,179	9,554	11,640	13,854	12,144	7,541	11,008	10,638	10,734	9,414	-7,346
Profit attributable to owners of parent	4,918	5,876	6,926	10,192	9,272	5,345	7,668	7,282	6,699	5,684	-8,501
Comprehensive income	11,071	15,341	2,627	11,196	11,356	-760	2,178	15,272	8,082	5,725	-3,399
Investment in plant and equipment	7,497	10,520	14,333	13,500	13,923	10,848	8,219	10,073	9,847	12,033	8,649
Depreciation	9,642	9,604	9,256	7,412	8,299	9,087	9,078	9,569	9,533	10,083	10,686
Research and development expenses	4,659	5,515	5,622	5,443	5,365	5,569	5,322	5,384	5,650	5,691	5,222
Cash flows from operating activities	15,769	11,518	22,625	20,416	15,710	14,603	17,232	22,300	11,328	10,852	19,814
Cash flows from investing activities	-8,659	-8,656	-13,510	-14,198	-14,198	-11,312	-11,115	-12,498	-11,704	-10,172	-6,264
Free cash flow	7,110	2,862	9,115	6,218	1,512	3,291	6,117	9,802	-376	679	13,550
Cash flows from financing activities	-2,567	-2,922	-5,493	-1,043	-7,328	-1,492	-7,084	-4,146	-5,979	-2,336	-4,006
Year-end											
	(Millions of yen)										
Total assets	166,529	181,029	175,321	186,863	199,179	193,630	178,873	195,723	200,194	202,182	205,818
Property, plant and equipment	56,076	58,766	60,870	63,530	69,883	62,324	60,716	61,255	61,389	59,791	51,477
Interest-bearing debts	18,756	18,492	14,862	15,204	10,599	11,985	9,667	9,274	7,887	10,232	10,704
Net assets	103,907	117,688	118,284	127,651	136,270	132,623	130,097	142,951	147,032	148,994	141,577
Amount per share											
	(Yen)										
Basic earnings per share	44.60	53.29	62.83	462.28*1	420.57	242.50	347.87	330.34	303.76	257.57	-384.99
Net assets per share	899.24	1,014.19	1,016.06	5,515.51*1	5,901.23	5,868.58	5,789.88	6,371.77	6,549.60	6,617.11	6,295.31
Dividends per share	15.00	15.50	17.00	100.00*1	110.00	125.00	140.00	150.00	170.00	170.00	170.00
Major indicator											
	(%)										
Operating profit ratio	4.9	5.4	7.9	9.1	7.4	8.0	8.0	8.2	7.3	4.6	3.1
ROA (Return on assets)	5.7	5.9	7.5	8.5	7.2	7.7	6.8	6.4	6.5	4.9	4.0
ROE (Return on equity)	5.2	5.6	6.2	8.7	7.4	4.1	6.0	5.4	4.7	3.9	-6.0
Equity ratio	59.5	61.8	63.9	65.1	65.3	66.8	71.4	71.8	72.2	72.2	67.6
ROIC (Return on invested capital)*2	4.9	5.0	6.8	8.1	6.6	5.8	6.6	6.3	5.5	3.2	2.4
Environment											
	(Ton)										
CO ₂ emissions (Scope 1 + Scope 2)	309,499	318,296	310,412	331,988	340,386	313,031	311,225	308,004	276,036	255,257	231,038
CO ₂ emissions (Scope 3)	2,567,017	2,602,555	2,655,568	2,746,880	2,844,626	2,803,414	2,575,909	2,322,571	2,393,925	2,215,054	1,910,981
Waste generated	54,527	49,746	49,789	60,509	61,400	60,878	59,209	53,508	46,215	44,194	40,024
Society											
	(%)										
Number of employees	1,917	1,979	1,992	1,996	2,053	2,078	2,060	2,096	2,106	2,089	2,042
Occupational accident frequency rate	0.62	0.59	0.61	0.58	0.86	0.56	0	0	1.61	0.27	0.29
Female manager ratio	0.7	1.1	1.4	1.7	1.7	2.0	3.0	4.0	4.6	4.9	4.9
Female director ratio	0	0	0	0	0	10.0	10.0	10.0	22.2	22.2	22.2

*1 Sanyo Chemical conducted a reverse stock split at a ratio of one share for every five shares on October 1, 2016. Net assets per share and basic earnings per share for FY2016 were calculated on the assumption that the said reverse stock split was performed at the beginning of FY2016.

*2 (Operating profit - Corporate tax, etc.) ÷ Average invested capital during the period x 100